

Financial Statements

December 31, 2024 and 2023

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Independent Auditors' Report

To the Board of Directors of HumanGood Nevada (dba Las Ventanas) (a Member of HumanGood Cornerstone)

Opinion

We have audited the financial statements of HumanGood Nevada (dba Las Ventanas) (a Member of HumanGood Cornerstone) (the Corporation), which comprise the balance sheets as of December 31, 2024 and 2023, and the related statements of operations and changes in net deficit and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as of December 31, 2024 and 2023, and the results of its operations, changes in its net deficit and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
 raise substantial doubt about the Corporation's ability to continue as a going concern for a reasonable
 period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Philadelphia, Pennsylvania April 29, 2025

Baker Tilly US, LLP

Balance Sheets December 31, 2024 and 2023 (In Thousands)

	2024		2023	
Assets				
Current Assets Cash and cash equivalents Resident accounts receivable, less allowance for doubtful accounts of \$397 in 2024 and \$367 in 2023 Other receivables Prepaid expenses and other assets	\$	1,303 800 1,135 457	\$	3,827 873 331 448
Total current assets		3,695		5,479
Noncurrent Assets				
Investments		5,274		3,481
Land, Buildings and Equipment, Net		66,088		64,947
Other Noncurrent Assets		344		265
Total assets	\$	75,401	\$	74,172
Liabilities and Net Deficit				
Current Liabilities Accounts payable and accrued expenses Payable to affiliates Deposits Accrued interest Current portion of long-term debt payable to affiliate	\$	2,280 622 174 - 225	\$	1,622 264 413 92 216
Total current liabilities		3,301		2,607
Long-Term Debt Payable to Affiliate		42,970		43,195
Rebatable Entrance Fees Due		17,958		20,469
Entrance Fees Subject to Refund		9,357		6,135
Entrance Fees Nonrefundable		13,169		12,600
Other Liabilities		73		65
Total liabilities		86,828		85,071
Net Deficit		(11,427)		(10,899)
Total liabilities and net deficit	\$	75,401	\$	74,172

Statements of Operations and Changes in Net Deficit Years Ended December 31, 2024 and 2023 (In Thousands)

	2024		2023	
Operating Revenues				
Residential living	\$	11,272	\$	10,419
Assisted living	Ψ	4,547	Ψ	4,071
Health center		10,558		
				11,029
Memory support Other resident services		1,275		1,262
		49		- 2.770
Amortization of entrance fees		3,620		3,770
COVID relief funding		-		124
Other operating revenue		205		266
Total operating revenues		31,526		30,941
Operating Expenses				
Salaries and wages		12,124		11,302
Employee benefits		2,579		2,266
Supplies		2,460		2,270
Ancillary services		1,699		1,690
Repairs and maintenance		378		378
Marketing and advertising		547		463
Purchased services		1,772		1,644
Management fees		563		561
Utilities		1,218		1,276
Travel and related		92		95
Leases and rents		230		191
Insurance		427		444
		1,997		
Other operating expenses		1,997		1,924
Total operating expenses		26,086		24,504
Income before other operating income (expense)		5,440		6,437
Other Operating Income (Expense)				
Investment income, net		370		235
Realized gains on investments, net		12		3
Change in unrealized gains on investments, net		7		22
Depreciation and amortization		(3,868)		(3,673)
Interest expense		(2,640)		(1,838)
(Loss) income from operations		(679)		1,186
Changes in Net Deficit				
Capital contributions		151		105
Change in net deficit		(528)		1,291
Net Deficit, Beginning		(10,899)		(12,190)
Net Deficit, Ending	\$	(11,427)	\$	(10,899)

Statements of Cash Flows Years Ended December 31, 2024 and 2023 (In Thousands)

		2024	2023	
Cash Flows From Operating Activities				
Cash received from resident services	\$	27,700	\$	27,137
Cash received from nonrebatable entrance fees from reoccupancy	•	6,961	•	6,738
Cash received from COVID relief funding		, -		124
Cash received from other operating activities		140		266
Cash earnings realized from investments		370		235
Cash paid for employee salaries		(11,603)		(10,574)
Cash paid for employee benefits		(2,558)		(2,266)
Cash paid for temporary labor		(578)		(679)
Cash paid to vendors		(10,731)		(10,534)
Cash paid for interest		(2,732)		(1,746)
Net cash provided by operating activities		6,969		8,701
Cash Flows From Investing Activities				
Acquisition of land, buildings and equipment		(4,988)		(3,941)
Net purchases of unrestricted investments		(1,774)		(145)
Net cash used in investing activities		(6,762)		(4,086)
Cash Flows From Financing Activities				
Payments of long-term debt payable to affiliate		(216)		(208)
Proceeds from rebatable entrance fees		982		2,298
Refunds of deposits and entrance fees		(4,006)		(3,478)
Cash received from (paid to) affiliates		358		(158)
Capital contributions		151		105
Net cash used in financing activities		(2,731)		(1,441)
(Decrease) increase in cash and cash equivalents		(2,524)		3,174
Cash and Cash Equivalents, Beginning		3,827		653
Cash and Cash Equivalents, Ending	\$	1,303	\$	3,827
Noncash Disclosures				
Senior secured interaffiliate note retired and reissued	\$		\$	43,411

Notes to Financial Statements December 31, 2024 and 2023

1. Business Organization

HumanGood Nevada (dba Las Ventanas) (a Member of HumanGood Cornerstone) (the Corporation) is a California nonprofit public benefit tax-exempt corporation formed on January 7, 2004 and is qualified to do business in the state of Nevada. The Corporation was formed for the purpose of providing housing, health care and supportive services for seniors in the Las Vegas, Nevada area. The Life Plan Community (LPC) consists of 171 residential living suites, 6 residential living villas, 58 assisted living apartments, a 16-bed memory support suite and a 60-bed health center.

Parent Organization

HumanGood Cornerstone (a Member of HumanGood), a California nonprofit public benefit tax-exempt corporation, is the sole member and exercises its direction and control through the appointment of the Boards of Directors of the Corporation, HumanGood Arizona, Inc. (dba Terraces of Phoenix), HumanGood Washington (dba Judson Park), HumanGood Idaho (dba Terraces of Boise), HumanGood East, HumanGood Affordable Housing and West Valley Nursing Homes, Inc., (dba Terraces at Summitview) including, effective May 1, 2023, its subsidiary, HG Hillside LLC. Effective February 1, 2024, HumanGood Cornerstone affiliated with Pleasant Spring Communities, the parent entity of Springhouse, Inc. and Mount Pleasant Home, both located in Boston, Massachusetts. During 2024, HumanGood Cornerstone, through its subsidiary entity, HG Perennial LLC, acquired a minority ownership interest in Perennial Advantage, a network of Medicare Advantage plans.

HumanGood is a California nonprofit public benefit tax-exempt corporation providing housing, health care and supportive services for seniors through its LPCs and affordable housing communities. HumanGood is the sole member of HumanGood Cornerstone, HumanGood Fresno (dba Terraces at San Joaquin Gardens), HumanGood SoCal (SoCal) and HumanGood NorCal (NorCal). NorCal is the sole member of HumanGood Foundation West and SoCal is the sole member of HumanGood Foundation South. HumanGood Fresno, HumanGood SoCal and HumanGood NorCal together constitute an obligated group (HumanGood California Obligated Group or COG).

HumanGood and HumanGood Cornerstone's Boards are composed of the same seven directors.

2. Summary of Significant Accounting Policies

Basis of Accounting

The financial statements of the Corporation were prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) on the accrual basis of accounting.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reported periods. Significant items subject to such estimates and assumptions include the fair values allowances for credit losses; fair value of investments; future service benefit obligations; rebatable entrance fees due; entrance fees subject to refund; and entrance fees nonrefundable. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents are defined as cash on hand, demand deposits with financial institutions and overnight investments considered to be cash equivalents. For the purposes of the statements of cash flows, cash and cash equivalents include investments purchased with an initial maturity of three months or less.

Notes to Financial Statements December 31, 2024 and 2023

Investments

Investments include certain cash equivalents held by investment managers, mutual funds and exchange-traded funds and closed-end funds. Investments are measured at fair value in the accompanying balance sheets (Note 4).

Net investment income or loss (including interest, dividends and fees), realized gains and losses, and unrealized gains and losses on investments are included in (loss) income from operations. Interest income is measured as earned on the accrual basis. Dividends are measured based on the exdividend date. Purchases and sales of securities and realized gains and losses are recorded on a trade-date basis.

The Corporation's investments are comprised of a variety of financial instruments and are managed by investment advisors. The fair value reported is subject to various risks, including changes in the equity markets, the interest rate environment and general economic conditions. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the fair value of investment securities, it is reasonably possible that the amounts reported could change materially in the near term.

Resident Accounts Receivable

Accounts receivable are reported net of an allowance for credit losses, which represents the Corporation's estimate of expected losses at the balance sheet date. Accounts are written off when they are determined to be uncollectible. The adequacy of the Corporation's allowance for credit losses is reviewed on an ongoing basis, using historical payment trends, write-off experience, analyses of receivable portfolios by payor source and aging of receivables, a review of specific accounts, and expected future economic conditions and market trends. Adjustments are made to the allowance, as necessary.

Other Receivables

Other receivables primarily include noninterest bearing, unsecured promissory notes from residents to pay entrance fees in the amount of \$1,074,000 and \$317,000 at December 31, 2024 and 2023, respectively. Entrance fee promissory notes receivable are evaluated for collectability prior to residents being admitted to the community based on each resident's credit worthiness. The terms and conditions of each entrance fee receivable are determined when a resident agreement is executed. All amounts are contractually due within 90 days.

Other receivables are stated at the amount management expects to collect. If necessary, management provides for probable uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual balances. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and credit to other receivables.

Land, Buildings and Equipment, Net

Land, buildings and equipment, net are recorded at cost or fair value when received, if donated. The cost basis includes any interest, finance charges and other related costs capitalized during construction. Maintenance and repair costs are charged to operations when incurred.

Depreciation of buildings and equipment is computed on the straight-line method using estimated useful lives of 3 to 40 years. When assets are retired or otherwise disposed of, the cost of the asset and its related accumulated depreciation are removed from the accounts and any resulting gain or loss is recognized in the period.

Notes to Financial Statements December 31, 2024 and 2023

Asset Impairment

The Corporation periodically evaluates the carrying value of its long-lived assets for impairment. The evaluations address the estimated recoverability of the assets' carrying value, which is principally determined based on projected undiscounted cash flows generated by the underlying tangible assets. When the carrying value of an asset exceeds estimated recoverability, an asset impairment is recognized. No asset impairment was recognized at December 31, 2024 and 2023.

Obligation to Provide Future Services

If the present value of future outflows to provide future health care services to current contracted residents, adjusted for certain noncash items, exceeds the present value of future cash in-flows, a liability is recognized. Management engages an actuary to periodically calculate the obligation to provide future health care services to current contracted residents. Based upon the last calculation performed using a discount rate of 5%, the present value of future outflows to provide future services, adjusted for certain noncash items, did not exceed the present value of future cash in-flows. Based upon this calculation and analysis of management, no liability for the obligation to provide future services has been recorded at December 31, 2024 and 2023.

Types of Entrance Fees

The care and residence agreements between the Corporation and the residents provide for the payment of an entrance fee. Entrance fees received by the Corporation are categorized into two types: initial entrance fees and entrance fees from reoccupancy and are recorded as either rebatable entrance fees due, entrance fees subject to refund or entrance fees nonrefundable in the accompanying balance sheets. Initial entrance fees, which are the initial fees on new or expanded facilities, are used to provide funds for acquisition and construction of physical facilities, debt retirement and to defray anticipated deficits in the operations of new homes for a period of time. Entrance fees from reoccupancy in existing homes are used for general purposes, including capital expenditures, support of operations (including benevolence) and funding of reserves.

Refund Policy on Entrance Fees

The care and residence agreement provides the resident with the right to a refund of the entrance fee, less 2.0% for each month of residency for 41 months after an initial reduction to the original fee of 18% after 90 days of the contract, under certain circumstances. In certain cases, upon the move out of a resident, the unamortized balance of the entrance fee on a contractual basis is payable to the resident.

The Corporation has offered contract options whereby 50% to 100% of the entrance fee is rebatable at termination of the contract and subsequent reoccupancy of the apartment. Prior to fiscal year ended September 30, 2013, the predominant contract type outstanding was a 90% rebatable contract. The current primary offering consists of modified Type A contracts, coupled with a choice of a 50%, 75% or nonrebatable contract option.

At December 31, 2024 and 2023, the Corporation had nonrefundable entrance fees of \$13,169,000 and \$12,600,000, respectively, related to entrance fees received that will be recognized as revenue in future years. Additionally, at December 31, 2024 and 2023, the Corporation had entrance fees subject to refund of \$9,357,000 and \$6,135,000, respectively, which will be recognized as revenue in future years, unless refunded.

At December 31, 2024 and 2023, \$17,958,000 and \$20,469,000, respectively, of the entrance fees are contractually rebatable and are presented as rebatable entrance fees due in the accompanying balance sheets.

Actual refunds and rebates of entrance fees were \$4,006,000 and 3,478,000 for the years ended December 31, 2024 and 2023, respectively. Based on historical experience, management expects to pay refunds in future years of approximately \$4,300,000 per year.

Notes to Financial Statements December 31, 2024 and 2023

Net Deficit

Net deficit, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. All net deficits as of December 31, 2024 and 2023 are classified as net deficit without donor restrictions as they are not subject to donor or time restrictions and are available for use in general operations. There were no net assets or net deficits with donor-imposed restrictions, temporary or perpetual in nature, as of December 31, 2024 and 2023.

Contributions

The Corporation participates in the HumanGood Foundation West fundraising activity. Gifts and bequests to the Corporation are credited to the Corporation's funds with Foundation West. In addition, upon maturity, deferred gifts such as gift annuities and charitable remainder trusts are also credited to the Corporation's fund. Included in other operating revenue in the accompanying statements of operations and changes in net deficit are \$39,000 and \$72,000 of distribution income from Foundation West for the years ended December 31, 2024 and 2023, respectively. Capital contributions of \$95,000 and \$105,000 were made from Foundation West to the Corporation for the years ended December 31, 2024 and 2023, respectively. Other capital contributions received were \$56,000 for the year ended December 31, 2024. No other capital contributions were received by the Corporation in 2023.

Net Resident Service Revenues

Net resident service revenues are reported at the amount that reflects the consideration the Corporation expects to receive in exchange for the services provided. These amounts are due from residents or third-party payors and include variable consideration for retroactive adjustments, if any, under reimbursement programs. Performance obligations are determined based on the nature of the services provided. Net resident service revenues are recognized as performance obligations are satisfied.

Payment terms and conditions for the Corporation's resident contracts vary by contract type and payor source. Net resident service fee revenues for recurring and routine monthly services are generally billed monthly in advance. Net resident service fee revenues for ancillary services are generally billed monthly in arrears. Additionally, entrance fees are generally billed and collected in advance of move-in.

Net resident service revenues are primarily comprised of the following revenue streams:

Health Center

Health center revenues are primarily derived from providing nursing services to residents at a stated daily fee, net of any explicit and implicit price concessions. The Corporation has determined that health center services are considered one performance obligation, which are satisfied over time as services are provided. Therefore, health center revenues are recognized on a daily basis as services are rendered.

Health center revenues, including daily service fees, ancillary and other service fees are reported at the estimated net realizable amounts from residents, third party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors.

Notes to Financial Statements December 31, 2024 and 2023

The Corporation receives revenue for services under third-party payor programs, including Medicare and other third-party payors. Laws and regulations governing the Medicare program are complex and subject to interpretation. Nursing and ancillary services provided to Medicare beneficiaries are paid at prospectively determined rates per day. These rates vary according to a resident-specific classification system that is based on clinical, diagnostic and other factors and the reimbursement methodology is subject to various limitations and adjustments. The determination of these rates is partially based on the Corporation's clinical assessment of their residents. The Corporation is required to clinically assess its residents at predetermined time periods throughout the year. The documented assessments are subject to review and adjustment by Medicare. Compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties and exclusion from the Medicare programs. The basis for payment to the Corporation for other payor agreements includes prospectively determined rates per day or discounts from established charges.

Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence with the payor and the Corporation's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, as new information becomes available), or as years are settled or no longer subject to such audits, reviews and investigations. Adjustments arising from a change in the transaction price, were not significant in 2024 or 2023.

Assisted Living and Memory Support

Assisted living and memory support revenues are primarily derived from providing housing and personal care services to residents at a stated monthly fee. The Corporation has determined that the services included in the monthly fee have the same timing and pattern of transfer and are a series of distinct services that are considered one performance obligation for each of these levels of care, which is satisfied over time as services are provided. Therefore, assisted living and memory support revenues are recognized on a month-to-month basis.

Residential Living

Residential living revenues are primarily derived from providing housing and services to residents. The Corporation has determined that the services included in the monthly fee have the same timing and pattern of transfer and are a series of distinct services that are considered one performance obligation, which is satisfied over time as services are provided. Therefore, residential living monthly fees are recognized on a month-to-month basis.

Entrance fees collected from residents in advance are recognized as deferred revenue from entrance fees until performance obligations are satisfied and are included in entrance fees nonrefundable in the accompanying balance sheets. The Corporation recognized amortization income of \$3,620,000 in 2024 and \$3,770,000 in 2023. The Corporation applies the practical expedient in Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 606 and therefore does not disclose amounts for remaining performance obligations that have original expected durations of one year or less.

The guaranteed refund component of entrance fees is not amortized to income and is classified as rebatable entrance fees due in the accompanying balance sheets.

Notes to Financial Statements December 31, 2024 and 2023

For residents with Life Care contracts (Type A), Type C and modified Type B contracts, revenues from entrance fees other than rebatable entrance fees received are recognized through amortization using the straight-line method over annually adjusted estimated remaining life expectancies of the residents, which approximates the period of time the goods and services under the agreements are expected to be transferred to residents.

Contract Balances

Contract assets represent the Corporation's right to consideration in exchange for goods or services that the Corporation has transferred to a resident when that right is conditioned on something other than the passage of time (for example, the Corporation's future performance). Contract liabilities represent the Corporation's obligation to transfer goods or services to a resident for which the Corporation has received consideration (or the amount is due) from the resident. The Corporation's beginning and ending contract assets and liabilities are separately presented on the balance sheets as of December 31, 2024 and 2023. Contracts assets and liabilities as of December 31, 2022 in thousands are as follows:

Accounts receivable, net	\$ 1,567
Entrance fees subject to refund	3,678
Entrance fees nonrefundable	12,755

Benevolence

The Corporation provides services to residents who meet certain criteria under its benevolence policy without charge or at amounts less than its established rates. Partial payments to which the Corporation is entitled from public assistance programs on behalf of residents that meet the Corporation's benevolence criteria are reported as revenues. Because the Corporation does not normally pursue collection of amounts determined to qualify as benevolence, they are not reported as revenues. For the years ended December 31, 2024 and 2023, the Corporation incurred \$37,000 and \$112,000 in benevolence, respectively.

COVID Relief Funding

COVID relief funding in the accompanying statements of operations and changes in net deficit is comprised of amounts received from federal and state funding sources related to the COVID-19 pandemic. The Corporation accounts for this funding in accordance with the FASB ASC Topic 958-605 guidance for conditional contributions and, accordingly, revenues are measured and recognized when barriers are substantially met, which occurs when the Corporation complies with the terms and conditions related to the purpose of the grant rather than those that are administrative in nature.

The Corporation received and recognized \$124,000 in funding primarily from state sources related to COVID relief funding during 2023. No state funding was received or recognized during 2024.

The majority of the funding received is subject to future reporting and audit requirements. Noncompliance with the terms and conditions of the funding sources could result in repayment of some or all of the support, which can be subject to government review and interpretation. An estimate of the possible effects of these matters cannot be made as of the date these financial statements were available to be issued.

Notes to Financial Statements December 31, 2024 and 2023

Performance Indicator

(Loss) income from operations as reflected in the accompanying statements of operations and changes in net assets is the performance indicator. (Loss) income from operations includes all changes in net deficit other than capital contributions.

Tax-Exempt Status

The Corporation is a California nonprofit public benefit tax-exempt corporation as described in Section 501(c)(3) of the Internal Revenue Code and has been granted tax-exempt status by the Internal Revenue Service and the California Franchise Tax Board.

The Corporation assesses uncertain tax positions in accordance with the provisions of the FASB ASC Topic 740-10, *Income Taxes*. The Corporation recognizes the tax benefit from uncertain tax positions only if it is more likely than not that the tax positions will be sustained on examination by the tax authorities, based on the technical merits of the position. The tax benefit is measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The Corporation recognizes interest and penalties related to income tax matters in operating expenses. At December 31, 2024 and 2023 there were no such uncertain tax positions.

3. Liquidity and Availability of Resources

As of December 31, 2024 and 2023, the Corporation has financial assets available for utilization within one year of the balance sheet date, consisting of the following (in thousands):

	 2024	 2023
Cash and cash equivalents	\$ 1,303	\$ 3,827
Resident accounts receivable	800	873
Other receivables	1,135	331
Investments	 5,274	 3,481
Total	\$ 8,512	\$ 8,512

The Corporation has investments which are available for utilization within one year in the normal course of operations. Accordingly, these assets have been included above.

As part of the Corporation's liquidity management plan, cash in excess of daily requirements is invested in short-term investments and money market funds. These funds may be drawn upon, if necessary, to meet unexpected liquidity needs.

4. Investments and Restricted Investments and Fair Value Measurements

The composition of investments is set forth in the following table (in thousands):

	 2024		2023
Investments:			
Cash and cash equivalents	\$ 1,719	\$	1,134
Mutual funds	2,509		1,657
Exchange-traded funds and closed-end funds	 1,046		690
Total	\$ 5,274	\$	3,481

Notes to Financial Statements December 31, 2024 and 2023

Investment Returns

Investment returns for the years ended December 31, 2024 and 2023, are as follows (in thousands):

	2024		2023	
Dividend, interest and other investment income, net of expense Realized gains on investments, net Change in unrealized gains on investments, net	\$	370 12 7	\$	235 3 22
Total	\$	389	\$	260

Investment income is net of investment expenses of \$11,000 and \$7,000 for the years ended December 31, 2024 and 2023, respectively.

Fair Value Measurements

FASB ASC Topic 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. FASB ASC Topic 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; or net asset value (NAV) per share (or its equivalent) with the ability to redeem the investments in the near term.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following is a description of the valuation methodologies used for instruments measured at fair value on a recurring basis and recognized in the accompanying financial statements, as well as the general classification of such instruments pursuant to the valuation hierarchy:

- Mutual funds Mutual funds registered with the U.S. Securities and Exchange Commission as mutual funds under the Investment Company Act of 1940 are valued based on quoted market prices are categorized as Level 1.
- Exchange-traded funds and closed-end funds Equity securities that are actively traded on a securities exchange are valued based on quoted prices from the applicable exchange and are categorized as Level 1.

Notes to Financial Statements December 31, 2024 and 2023

The following table presents the fair value measurements of financial instruments recognized in the accompanying balance sheets measured at fair value on a recurring basis and the level within the FASB ASC Topic 820 fair value hierarchy in which the fair value measurements fall at December 31, 2024 and 2023 (in thousands):

	Fair Value at December 31, 2024						
	L	evel 1	Level 2	Leve			otal
Investments: Mutual funds, fixed income Exchange-traded funds and closed-end funds	\$	2,509 1,046	\$	- \$ -	- -	\$	2,509 1,046
Total investments in fair value hierarchy	\$	3,555	\$	<u>-</u> \$		\$	3,555
Reconciliation of investments to the balance sheet: Cash and cash equivalents Investments in the fair value hierarchy	\$	1,719 3,555					
Total investments	\$	5,274					
			Fair Value at	December 31,	2023		
	L	evel 1	Level 2	Leve	13		Total
Investments: Mutual funds, fixed income Exchange-traded funds and closed-end funds	\$	1,657 690	\$	- \$ <u>-</u>	- <u>-</u>	\$	1,657 690
Total investments in fair value hierarchy	\$	2,347	\$	- \$		\$	2,347
Reconciliation of investments to the balance sheet: Cash and cash equivalents Investments in the fair value hierarchy	\$	1,134 2,347					
Total investments	\$	3,481					

Notes to Financial Statements December 31, 2024 and 2023

5. Land, Buildings and Equipment, Net

Land, buildings and equipment, net at cost at December 31, 2024 and 2023, consists of the following (in thousands):

	2024	 2023
Land Land improvements Buildings and improvements Furnishings, equipment and automotive	\$ 8,900 589 93,924 8,083	\$ 8,900 510 91,573 6,922
	111,496	107,905
Accumulated depreciation	 (47,547)	 (43,822)
	63,949	64,083
Construction in progress	 2,139	 864
Total	\$ 66,088	\$ 64,947

Depreciation expense for the years ended December 31, 2024 and 2023, was \$3,847,000 and \$3,652,000, respectively. Fully depreciated assets of \$122,000 and \$70,000 were disposed of during the years ended December 31, 2024 and 2023, respectively.

6. Long-Term Debt Payable to Affiliate

A summary of the Corporation's notes payable at December 31, 2024 and 2023, is as follows (in thousands):

	 2024	 2023
Series 2021, Senior Secured Interaffiliate Note bearing interest at a fixed rate of 4.0% through November 30, 2023 and at the twelve-month SOFR (subject to a 1% floor) plus 1.4% effective December 1, 2023 over 35 years, payable to HumanGood NorCal. Secured by the Corporation's property and equipment and a security interest in the gross revenues of the Corporation. Annual principal payments commencing on December 31, 2022 in varying amounts ranging from \$200 to \$730 through December 31, 2055, with a balloon payment due December 31, 2056 in the amount of \$29,847. The interest rate at December 31, 2024 and 2023 was 5.63% and 6.52%, respectively.	\$ 43,195	\$ 43,411
Less current maturities	(225)	(216)
Long-term debt payable to affiliate, net	\$ 42,970	\$ 43,195

Notes to Financial Statements December 31, 2024 and 2023

Scheduled maturities of long-term debt payable to affiliate are follows (in thousands):

Years ending December 31:	
2025	\$ 225
2026	234
2027	243
2028	253
2029	263
Thereafter	41,977
Total	\$ 43,195

History of Obligations

On November 16, 2021, the Corporation filed a public disclosure informing bondholders that it intended to call for redemption the entirety of its previously outstanding Series 2012 bonds. On December 16, 2021, using a combination of \$22,540,000 of HumanGood NorCal cash, \$11,851,000 of the Corporation's funds and an exchange of \$28,262,000 of Series 2012 bonds already held by HumanGood NorCal, the Corporation retired, at a 1.0% premium of \$516,000, its Series 2012 bonds in exchange for the issuance to HumanGood NorCal of a \$43,819,000 Series 2021 senior secured note bearing interest at a fixed rate of 4.0% over 35 years, with the refinancing transition giving rise to a \$7,230,000 gain for the Corporation.

In December 2023, the original Series 2021 senior secured note was retired and a new Series 2021 senior secured note was reissued with identical terms except that the interest rate was converted to the twelve-month SOFR (subject to a 1% floor) plus 1.4% in exchange for HumanGood NorCal amending the existing management agreement to lock in the current management fee of 3% of revenue until August 31, 2025 and a 5% management fee thereafter.

7. Employee Benefit Plans

The Corporation participates in the HumanGood defined contribution retirement plan covering all eligible employees with a corporate match of employee contributions up to 4% of eligible earnings. Expenses amounted to \$217,000 for the years ended December 31, 2024 and 2023.

Notes to Financial Statements December 31, 2024 and 2023

8. Net Resident Service Revenues

The Corporation disaggregates revenue from contracts with customers by type of service and payor source as this depicts the nature, amount, timing and uncertainty of its revenue and cash flows as affected by economic factors. Resident service and patient revenues consist of the following for the years ended December 31, 2024 and 2023 (in thousands):

						2024				
	Residential Living		Assisted Living		Health Center		Memory Support		Total	
Private (contract) Private (noncontract) Medicare (Part A) Medicare (Part B) Managed care	\$	11,272 - - - -	\$	2,555 1,992 - - -	\$	1,392 1,396 4,438 36 3,296	\$	828 447 - -	\$	16,047 3,835 4,438 36 3,296
Subtotal	\$	11,272	\$	4,547	\$	10,558	\$	1,275		27,652
Amortization of entrance fees										3,620
Total									\$	31,272
						2023				
	Residential Living		Assisted Living		Health Center		Memory Support		Total	
Private (contract) Private (noncontract) Medicare (Part A) Medicare (Part B) Managed care	\$	10,368 51 - -	\$	2,131 1,940 - -	\$	1,096 1,392 5,266 67 3,208	\$	649 613 - -	\$	14,244 3,996 5,266 67 3,208
Subtotal	\$	10,419	\$	4,071	\$	11,029	\$	1,262		26,781
Amortization of entrance fees									-	3,770
Total									\$	30,551

Notes to Financial Statements December 31, 2024 and 2023

9. Functional Expense

The Corporation provides housing, healthcare and other related services to residents within its geographic location. Financial statements report certain expense categories that are attributable to more than one program service or support function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Expenses relating to providing these services are approximately as follows at December 31, 2024 and 2023 (in thousands):

	2024							
	Residential Services			General and Administrative		Total		
Salaries and wages	\$	11,524	\$	600	\$	12,124		
Employee benefits		2,451		128		2,579		
Supplies		2,415		45		2,460		
Ancillary services		1,699		-		1,699		
Repairs and maintenance		378		-		378		
Marketing and advertising		522		25		547		
Purchased services		1,214		558		1,772		
Management fees		-		563		563		
Utilities		1,159		59		1,218		
Travel and related		84		8		92		
Leases and rents		199		31		230		
Insurance		427		-		427		
Other operating expense		1,782		215		1,997		
Depreciation and amortization		3,868		-		3,868		
Interest expense	-	2,640				2,640		
Total	\$	30,362	\$	2,232	\$	32,594		

	2023							
	_	sidential ervices		eral and nistrative	Total			
Salaries and wages	\$	10,701	\$	601	\$	11,302		
Employee benefits		2,146		120		2,266		
Supplies		2,235		35		2,270		
Ancillary services		1,690		-		1,690		
Repairs and maintenance		378		-		378		
Marketing and advertising		458		5		463		
Purchased services		1,355		289		1,644		
Management fees		-		561		561		
Utilities		1,217		59		1,276		
Travel and related		89		6		95		
Leases and rents		177		14		191		
Insurance		444		-		444		
Other operating expense		1,553		371		1,924		
Depreciation and amortization		3,673		-		3,673		
Interest expense		1,838				1,838		
Total	\$	27,954	\$	2,061	\$	30,015		

Notes to Financial Statements December 31, 2024 and 2023

10. Transactions With Affiliates

Payables to affiliates include management fees and cost recoveries for other services such as dining, purchase cards, payroll, benefits and insurance payable to COG. The Corporation recognized expenses of \$563,000 and \$561,000 during 2024 and 2023, respectively, which consisted of management fees. The Corporation also received distributions from Foundation West as described in Note 2. The Corporation owed COG \$622,000 and \$264,000 as of December 31, 2024 and 2023, respectively. These balances are settled in the normal course of operations with no fixed repayment terms.

11. Insurance Programs

Workers' Compensation Plan

The Corporation maintains a guaranteed cost policy for workers' compensation claims in accordance with applicable State statutes. Management of the Corporation is not aware of any claims outstanding that are uninsured by the policy, yet any liability would be included in accounts payable and accrued expenses in the accompanying balance sheets. The expense for this coverage is reflected as a component of employee benefits in the accompanying statements of operations and changes in net deficit.

Professional Liability Insurance

The Corporation maintains professional liability coverage through a pooled program with HumanGood. HumanGood has secured claims-made policies for malpractice and general liability insurance with certain self-insured retention limits. The Corporation has accrued a liability of \$300,000 and \$70,000 as its best estimate of the cost of known claims incurred prior to December 31, 2024 and 2023, respectively. These liabilities are included in accounts payable and accrued expenses in the accompanying balance sheets. Other receivables at December 31, 2024 includes \$64,000 of anticipated insurance recoveries. There were no insurance recovery receivables at December 31, 2023.

Health Insurance

The Corporation is self-insured for health insurance claims for eligible active employees with certain self-insured retention limits. The program is managed by COG and estimates of the liability for claims incurred but not reported are included in the combined balance sheets of COG and costs related thereto are allocated to the Corporation through intercompany transactions based on a percentage of payroll.

12. Commitments and Contingencies

Legal

The Corporation is party to various claims and legal actions in the normal course of business. In the opinion of management, based upon current facts and circumstances, the resolution of these matters is not expected to have a material adverse effect on the financial position of the Corporation.

Notes to Financial Statements December 31, 2024 and 2023

Senior Living Services Industry

The senior living services industry is subject to numerous laws, regulations and administrative directives of federal, state and local governments and agencies. Compliance with these laws, regulations and administrative directives is subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time. Government activity continues to increase with respect to investigations and allegations concerning possible violations by healthcare providers of fraud and abuse statutes and regulations, which could result in the imposition of significant fines and penalties as well as significant repayments for resident services previously billed. Management is not aware of any material incidents of noncompliance; however, the possible future effects of this matter on the Corporation, if any, are not presently determinable.

13. Concentrations of Credit Risk

The Corporation grants credit without collateral to its residents, some of whom are insured under third-party payor arrangements.

The Corporation maintains cash and cash equivalent accounts, which, at times, may exceed federally insured limits. The Corporation has not experienced any losses from maintaining cash and cash equivalent accounts in excess of federally insured limits. Management believes it is not subject to any significant credit risk on its cash and cash equivalent accounts.

14. Subsequent Events

Subsequent events are events or transactions that occur after the balance sheet date, but before the financial statements are available to be issued. The Corporation recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the balance sheet, including the estimates inherent in the process of preparing the financial statements. The Corporation's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the balance sheet but arose after the balance sheet date and before financial statements are available to be issued.

The Corporation has evaluated subsequent events through April 29, 2025, which is the date the financial statements were available to be issued.